Continuous Grocery Store Replacement Summary

Please note actions the Mayor and City Council have taken since Incollingo's closed. This is a fluid document that will be updated as information becomes available.

* Salem City does not own the Incollingo's site *

Date Action

Mid August, 2017 Incollingo's notifies City Tax office of intent to close by Sept. 30th

August 22nd Mayor Washington & Council President Roots agree to contact major food

chains, including Aldi and Shoprite immediately.

August 23rd Aldi and Shoprite respond with intent to share information with their real

estate division.

August 24th Council President Roots meets with ownership of Incollingo's to discuss

closure.

September 7th Council President Roots advises State Senator Sweeney of the situation

September 15th Mayor receives call from Senator Sweeney requesting economic development

information for city

September 18th Mayor requests information be gathered for Senator Sweeney to hand off to

a potential investor

September 21st Mayor's Office relays information for potential investor to Senator Sweeney

September 28th Mayor reached out to Padilla Group for assistance and Economic

Development information was sent that night

September 29th Mayor received a call from Bridgeton Mayor Albert Kelly, who offered

assistance. The Mayor's Office sent Economic Development information the

same day

October 2nd Mayor Re-establishes Task Force

October 4th Mayor's Office sends informational email regarding closure to corporations

containing grocery outlets Food Lion, Giant, Publix, & Lidl

October 5th Publix Reply:

"Thank you for taking the time to contact us with your question and allowing us the opportunity to serve you. We always enjoy hearing from our customers, and we appreciate the trust you have placed in us as your grocer of choice. We always appreciate hearing from our customers, current and former, especially when they are requesting Publix open a store in their community. We believe there is no greater compliment than to be invited to be part of one's community, and we are constantly reviewing potential sites for future growth. However, at this time, we do not have plans to add additional stores in your area. As sites are confirmed, we make official announcements, so should something change, you will know. Additionally, your request has been shared with our Real Estate department for further consideration. We look forward to the day when we can serve your family's

grocery shopping needs".

October 5th Lidl Response:

"Thank you so much for contacting Lidl Customer Care. We are honored to hear from the Mayor of Salem City, NJ and we appreciate your interest in bringing Lidl to your area! I'm sorry to hear you lost the only grocery store in your community recently, and although we don't have much information here in Customer Care of where we are expanding, I will be more than happy to share your interest with our internal departments for review. Also, if you have specific locations in Salem City, NJ that you would suggest, you are more than welcome to send them to our Real Estate Department at realestate@lidl.us for further consideration. Hopefully we will make our way to Salem City, NJ in the future! Please don't hesitate to reach back out if you have any further questions."

October 6th Food Lion/GIANT Response:

"We appreciate knowing of your interest in having a Food Lion store in Salem City. While the parent companies of both Food Lion and Giant have merged, Food Lion still operates as an independent company. I have shared your email with their Consumer Affairs team."

October 6th Mayor sent email to Elmer IGA regarding opportunity is Salem.

October 9th Mayor made follow up call to Mayor Kelly for update

October 9th Mayor made follow up call to Padilla Group for update

October 23rd Meeting scheduled with Padilla group & Freeholder Director to discuss incentives/options

October 24th The Mayor's Task Force met to discuss updates and share research on supermarkets in low income areas, successful co-ops, and funding sources, such as Philabundance, * Browns superstores, The Reinvestment fund

November 15th Mayor's Task Force sent out informational flyers to all Salem City residents, detailing food banks, transportation options, and other temporary measures put in place to make sure no one goes hungry.

November 17th Mayor's Task Force personally solicits input and advice from each stall vendor at Bridgeton Amish Farmer's Market, determining depth of interest in opening similar market in Salem

November 29th Mayor's Task Force met and discussed reaching out to companies to inquire of potential co-op plan for future store. This included several local familyowned concerns such as Redners, Lapps, and others.

December 13th Mayor's Task Force met and discussed reaching out to Italian Kitchen, Lapp's Market, and Stolzfus Meats for business for potential co-op

December 14th Mayor's Office met with NJ State EDA and Business Action Center of NJ for investor incentives

January 3rd Mayor's Office spoke with Manager of Stolzfus Meats. At this time, they are not looking to expand their business

January 4th Mayor's Office spoke with Manager of Lapp's. At this time, they are not looking into co-op option January 9th Mayor met with Italian Kitchen owner to discuss co-op plan. While not directly interested, owners agree to provide meat and butcher services if a market opens in Salem. January 11th Jody Veler from Stand Up For Salem joined Mayor's Task Force to assist with co-op and to coordinate Task Force interactions with grant Uplifts with whom she is familiar. January 18th Mayor's Task Force met and discussed funding and feasibility study. Task Force will also reach out to Paul Marcus Investments and USDA for resources and funding options January 24th Mayor's Task Force met for debriefing on recent efforts and progress, and confirmed direction for future operations - e.g. a co-op based location with several smaller vendors and a wider range of potential services, rather than a single, monolithic anchor store. January 25th Task force publishes RFP details on city website for proposals for a feasibility study and Mayor's Office sent a letter Salem Health and Wellness Foundation for a grant for Feasibility Study January 29th Mayor's Office contacted Jerry Velasquez of CCIA to have meeting with owner of Supremo's Market January 30th Mayor's Office contacted Salem Health and Wellness Foundation for support to fund Feasibility Study February 1st Mayor's Office reached out to Paul Marcus Investments for phone conference regarding food deserts February 5th Mayor had phone conference with Paul Marcus February 12th Task Force briefs City Admin Committee on status of search and responses to RFP for Feasibility study. February 14th Mayor's Office sent RFP for Feasibility Study to the League of Municipalities February 15th Mayor's Office contacted Uplift Solutions for advisement and support w/ Food Markets and food deserts Former IGA property does not sell at Tax Lien Auction, therefore will probably February 20th revert to city lien and foreclosure within six months, the legal waiting period. February 21st Mayor's Task Force met and discussed RFP's and some of the legal and financial issues surrounding the site, including discussions and other contact with the mortgage lien holder and local and state politicians. It was noted that some county and state politicians have not responded to requests for

assistance or quidance.

March 7 th	RFP's for Feasibility Study returned. Mayor's Office received proposals from Kairo, Uplift, and Barkwend companies. Mayor's Task Force to go over proposals at 3/13 meeting.
March 13 th	Mayor's Task Force met and evaluated proposals for Feasibility Study. Task Force accepted Uplift's proposal and will reach out to them for quotes
March 19 th	City Council approved submission of Grant Request to Salem Health and Wellness Foundation to fund a feasibility study.
March 26 th	Mayor's Office sent grant Application to Health and Wellness Foundation for Feasibility Study
April 4 th	Mayor's Task force met to debrief recent efforts and conversations, and developed strategy to move forward after RFP is delivered in early May. This document was designed and developed for future editions.
April 25 th	Mayor's Task force drafts responses to questions raised by the Health & Wellness Foundation on the Feasibility Study, and discussed some additional city business issues generated by recent commercial sales. Plans were set for the next meeting.
May 9 th	Mayor's Task force begins research and compiles data to determine the types and viability of conventional and modified supermarkets, including cost of operations, population and demographics, households, radius of service and comparatives
May 15 th	Salem Health and Wellness approves funding for a grant to conduct the feasibility study
May 31 st	Salem and Stand Up for Salem receive the funds to proceed with the study
June 15 th	Feasibility Study is received from consulting group, including alternatives for conventional and modified markets
June 18 th	Mayor's Task Force investigates all possible alternatives for grocery store; gives consideration and holds discussion.
June 25 th	Mayor's Task Force has a conference call with ** Uplift representatives about feasibility study.
July 5 th	Feasibility study is sent to City Council for review
July 24	The Mayor took delegates to Pennsylvania for a tour of several Brown's grocery stores that are operated by Uplift.
August 7	Uplift representatives came to Salem to meet with the Mayor and delegates for a site visit of the Incollingos space and to continue dialogue about a presence in Salem
August 21	Mayor has conversation with Uplift representatives concerning the Incollingo's space and discusses questions in regard to foreclosure status and litigation.

September 4 Mayor reached out to the Pennsville National Bank to arrange a face to face meeting regarding the Incollingo's property

September 18 The Mayor met with Pennsville National Bank and Uplift representatives regarding options to acquire the Incollingo's space

Salem City Solicitor reached out to bankruptcy attorney for Incollingos to discuss legal obstacles surrounding sale while in foreclosure and bankruptcy and to schedule a meeting with Uplift.

- * Brown's Super Stores includes seven grocery markets in low-income neighborhoods in and around Philadelphia. Brown's specializes in providing fresh, healthy and affordable foods in areas designated as "food deserts". Brown's stores are dedicated to hiring locally.
- ** Uplift supports full-service supermarkets in underprivileged communities by creating access to fresh and healthy food; preserve existing supermarkets to maintain access to fresh and healthy food; develop new health clinics to create access to preventative and restorative health care services; and co-locate wraparound services to provide access to nutrition education and public benefits. The four program areas representing this work are: Sustainable Food Solutions, Health Solutions, Financial Solutions, and Workforce Solutions.